



District Health Assessment for Multiple District 305 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	128	0	128	0%	14	5	9	3103	0	3103	365	87	278	9.84%	2,443	24	38%	7	44	0%	30%	11%	5%	16	0	
305 N2	125	2	127	100%	2	2	0	3322	24	3346	95	32	63	1.92%	2,172	27	26%	4	15	0%	23%	6%	17%	29	8	
305 S	98	0	98	0%	1	3	-2	1651	0	1651	34	46	-12	-0.72%	1,365	17	63%	7	16	0%	34%	7%	4%	13	4	
	351	2	353	100%	17	10	7	8076	24	8100	494	165	329	4.23%	5,980	23	41%	6	75	0%	29%	8%	9%	58	12	



District Health Assessment for Multiple District 306 through August 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	70	0	70	0%	0	4	-4	1626	0	1626	16	84	-68	-4.01%	1,591	23	39%	13	46	0%	4%	0%	17%	21	10	
306 A2	92	3	95	100%	0	0	0	2255	26	2281	24	55	-31	-1.34%	2,195	25	32%	0	0	0%	11%	2%	6%	28	12	
306 B1	89	0	89	0%	4	0	4	2538	0	2538	165	23	142	5.93%	2,400	29	19%	0	0	0%	2%	0%	2%	26	13	
306 B2	112	2	114	100%	9	0	9	2973	30	3003	245	64	181	6.41%	2,693	27	30%	0	0	0%	1%	1%	6%	26	13	
306 C1	112	0	112	0%	4	1	3	3068	0	3068	299	80	219	7.69%	2,679	27	19%	2	0	100%	0%	0%	2%	32	16	
306 C2	93	0	93	0%	4	0	4	2240	0	2240	158	41	117	5.51%	2,128	24	38%	0	0	0%	0%	0%	3%	25	8	
	568	5	573	100%	21	5	16	14700	56	14756	907	347	560	3.94%	13,686	26	29%	11	46	20%	3%	1%	6%	158	72	



District Health Assessment for Multiple District 315 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1	132	1	133	100%	1	5	-4	3340	8	3348	74	124	-50	-1.47%	2,450	25	38%	2	90	0%	23%	8%	25%	0	0	
315A2	86	1	87	100%	12	26	-14	2108	7	2115	423	520	-97	-4.39%	1,973	25	40%	2	426	0%	8%	7%	21%	17	10	
315A3 T(6)	43	4	47	100%	0	2	-2	1211	45	1256	146	77	69	5.81%	1,115	28	38%	1	40	0%	36%	21%	66%	16	8	
315B1	151	3	154	100%	9	2	7	3319	53	3372	254	49	205	6.47%	2,853	22	33%	7	32	0%	55%	29%	8%	40	20	
315B2	114	1	115	100%	10	1	9	2722	23	2745	300	55	245	9.80%	1,868	24	32%	3	19	0%	30%	0%	47%	24	12	
315B3	73	13	86	100%	1	8	-7	1763	232	1995	62	119	-57	-2.78%	1,465	24	31%	7	109	0%	33%	19%	41%	0	0	
315B4	82	2	84	100%	2	6	-4	2580	34	2614	98	120	-22	-0.83%	2,576	31	23%	5	94	0%	19%	18%	11%	0	0	
	681	25	706	100%	35	50	-15	17043	402	17445	1357	1064	293	1.71%	14,300	26	34%	4	810	0%	31%	15%	27%	97	50	



District Health Assessment for Multiple District 316 through August 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	50	0	50	0%	0	9	-9	1842	0	1842	36	193	-157	-7.85%	1,972	37	26%	6	181	0%	0%	2%	0%	13	5	
316 B	57	0	57	0%	1	0	1	1603	0	1603	63	4	59	3.82%	1,659	28	46%	0	0	0%	0%	0%	0%	14	5	2nd VDG
316 D	193	4	197	100%	0	3	-3	4410	29	4439	30	75	-45	-1.00%	3,461	23	55%	10	17	0%	12%	1%	9%	24	8	
316 G	67	1	68	100%	0	2	-2	2508	18	2526	59	51	8	0.32%	2,458	37	25%	3	34	0%	0%	0%	3%	16	5	
316 H	44	1	45	100%	0	1	-1	1479	23	1502	61	11	50	3.44%	1,714	34	20%	5	3	0%	11%	7%	4%	11	5	1st VDG,2nd VDG
316 J	51	2	53	100%	0	1	-1	1891	21	1912	44	29	15	0.79%	1,477	37	34%	3	5	0%	6%	0%	6%	12	5	
	462	8	470	100%	1	16	-15	13733	91	13824	293	363	-70	-0.50%	12,741	30	41%	6	240	0%	7%	1%	5%	90	33	



District Health Assessment for Multiple District 317 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	192	0	192	0%	9	5	4	5768	0	5768	364	156	208	3.74%	5,023	30	19%	4	73	20%	15%	2%	2%	49	15	
317 B	102	1	103	100%	0	2	-2	3464	10	3474	94	114	-20	-0.57%	3,444	34	21%	18	22	0%	17%	5%	1%	24	11	
317 C	127	0	127	0%	0	2	-2	3416	0	3416	57	92	-35	-1.01%	2,773	27	28%	3	35	0%	0%	0%	6%	27	9	
317 D	102	1	103	100%	4	0	4	3820	18	3838	208	56	152	4.12%	3,730	37	17%	0	0	0%	8%	1%	5%	23	11	
317 E	72	0	72	0%	7	0	7	2610	0	2610	265	32	233	9.80%	1,821	36	10%	0	0	0%	19%	6%	11%	20	9	
317 F	66	0	66	0%	4	2	2	1934	0	1934	199	30	169	9.58%	1,777	29	23%	15	0	50%	0%	0%	2%	17	6	
	661	2	663	100%	24	11	13	21012	28	21040	1187	480	707	3.48%	18,568	32	20%	8	130	18%	10%	2%	4%	160	61	



District Health Assessment for Multiple District 318 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	138	4	142	100%	4	1	3	4190	97	4287	145	70	75	1.78%	3,910	30	23%	12	15	0%	14%	5%	9%	32	15	
318 B	112	10	122	100%	2	4	-2	3397	195	3592	63	98	-35	-0.96%	3,457	30	29%	13	75	0%	19%	5%	12%	33	16	
318 C	125	1	126	100%	0	0	0	4201	22	4223	51	46	5	0.12%	4,042	34	18%	0	0	0%	6%	1%	6%	29	14	
318 D	166	4	170	100%	1	3	-2	5610	71	5681	123	87	36	0.64%	5,391	34	20%	3	48	0%	6%	1%	9%	42	20	
318 E	147	1	148	100%	0	0	0	5779	17	5796	86	79	7	0.12%	5,590	39	10%	0	0	0%	5%	1%	4%	31	15	
	688	20	708	100%	7	8	-1	23177	402	23579	468	380	88	0.37%	22,390	34	20%	9	138	0%	10%	2%	8%	167	80	



District Health Assessment for Multiple District 320 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	72	0	72	0%	1	1	0	2702	0	2702	201	21	180	7.14%	2,378	38	32%	5	0	100%	0%	0%	7%	12	6	
320 B	82	0	82	0%	20	2	18	2543	0	2543	503	33	470	22.67%	1,828	31	33%	4	15	0%	22%	4%	9%	19	5	
320 C	78	0	78	0%	3	0	3	2504	0	2504	251	125	126	5.30%	2,127	32	24%	0	0	0%	1%	0%	4%	17	5	
320 D	159	0	159	0%	5	2	3	3970	0	3970	242	102	140	3.66%	3,475	25	42%	14	61	0%	27%	2%	0%	37	10	
320 E	66	1	67	100%	0	0	0	2965	5	2970	91	75	16	0.54%	2,888	45	28%	0	0	0%	12%	4%	13%	23	7	
320 F	81	0	81	0%	2	1	1	2701	0	2701	94	83	11	0.41%	2,343	33	21%	1	35	0%	1%	1%	22%	23	7	
320 G	78	3	81	100%	5	2	3	2704	47	2751	300	51	249	9.95%	2,353	35	17%	3	20	0%	0%	0%	9%	20	6	
	616	4	620	100%	36	8	28	20089	52	20141	1682	490	1192	6.29%	17,392	33	30%	6	131	13%	11%	2%	8%	151	46	



District Health Assessment for Multiple District 321 through August 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	52	0	52	0%	0	5	-5	1613	0	1613	31	86	-55	-3.30%	1,603	31	25%	29	42	20%	38%	27%	13%	8	4	
321A2	156	0	156	0%	10	4	6	4132	0	4132	451	118	333	8.77%	3,283	26	30%	12	27	25%	21%	1%	12%	33	9	
321A3	107	0	107	0%	2	2	0	2082	0	2082	106	46	60	2.97%	1,662	19	57%	11	24	0%	27%	4%	3%	26	11	
321B1	110	0	110	0%	10	6	4	3085	0	3085	286	117	169	5.80%	2,905	28	30%	9	57	33%	8%	2%	7%	28	14	
321B2	57	1	58	0%	1	8	-7	1623	20	1643	50	236	-186	-10.17%	1,663	28	33%	6	190	0%	22%	10%	10%	16	8	
321C1	153	1	154	100%	3	13	-10	4386	11	4397	229	203	26	0.59%	4,393	29	40%	9	141	0%	19%	4%	8%	41	23	
321C2	79	0	79	0%	8	6	2	2799	0	2799	242	142	100	3.71%	2,649	35	15%	14	75	33%	14%	9%	3%	21	12	
321 D	141	0	141	0%	3	4	-1	3979	0	3979	234	191	43	1.09%	3,950	28	37%	7	87	0%	22%	12%	4%	49	18	
321 E	92	0	92	0%	2	5	-3	2814	0	2814	116	131	-15	-0.53%	2,916	31	25%	12	96	0%	0%	2%	10%	32	16	
321 F	154	0	154	0%	9	6	3	4244	0	4244	313	183	130	3.16%	3,789	28	40%	10	85	17%	19%	2%	3%	44	15	
	1101	2	1103	50%	48	59	-11	30757	31	30788	2058	1453	605	2.00%	28,813	28	35%	11	824	12%	19%	6%	7%	298	130	



District Health Assessment for Multiple District 322 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	92	0	92	0%	8	3	5	3579	0	3579	265	141	124	3.59%	3,250	39	11%	17	13	0%	17%	3%	7%	22	7	
322 B1	75	0	75	0%	5	3	2	3146	0	3146	271	67	204	6.93%	3,135	42	13%	2	41	33%	0%	0%	3%	11	0	
322 B2	92	0	92	0%	5	1	4	2922	0	2922	231	61	170	6.18%	2,689	32	38%	1	12	0%	2%	0%	2%	18	9	
322C1	118	0	118	0%	3	6	-3	3475	0	3475	133	127	6	0.17%	2,856	29	16%	7	82	0%	12%	8%	3%	23	10	
322C2	58	0	58	0%	1	0	1	2488	0	2488	81	12	69	2.85%	2,151	43	0%	0	0	0%	0%	0%	14%	14	7	
322C3	89	0	89	0%	1	5	-4	2991	0	2991	95	78	17	0.57%	3,058	34	31%	14	54	20%	22%	2%	10%	20	8	
322C4	44	0	44	0%	1	0	1	1316	0	1316	52	13	39	3.05%	1,270	30	30%	0	0	0%	18%	9%	20%	13	6	
322C5	45	0	45	0%	0	5	-5	1416	0	1416	3	92	-89	-5.91%	1,427	31	31%	6	78	0%	9%	4%	7%	11	5	
322 D	76	0	76	0%	0	3	-3	2894	0	2894	45	63	-18	-0.62%	2,923	38	13%	4	44	0%	13%	1%	5%	17	8	
322 E	126	0	126	0%	5	6	-1	4374	0	4374	195	109	86	2.01%	4,196	35	22%	4	61	0%	27%	10%	7%	31	15	
322 F	136	0	136	0%	15	0	15	4511	0	4511	633	57	576	14.64%	3,833	33	10%	0	0	0%	10%	1%	5%	28	10	
322 G	85	0	85	0%	8	5	3	3475	0	3475	382	128	254	7.89%	3,274	41	16%	2	42	20%	14%	1%	2%	21	10	
	1036	0	1036	0%	52	37	15	36587	0	36587	2386	948	1438	4.09%	34,062	35	19%	7	427	8%	13%	4%	6%	229	95	



District Health Assessment for Multiple District 3231 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	70	0	70	0%	0	0	0	1567	0	1567	29	5	24	1.56%	1,507	22	64%	0	0	0%	3%	1%	1%	10	5	2nd VDG
3231A2	104	0	104	0%	7	2	5	3920	0	3920	513	72	441	12.68%	3,421	38	22%	3	43	0%	0%	0%	1%	21	8	
3231A3	132	0	132	0%	1	2	-1	6574	0	6574	241	87	154	2.40%	6,821	50	32%	11	20	0%	11%	3%	4%	19	5	
	306	0	306	0%	8	4	4	12061	0	12061	783	164	619	5.41%	11,749	39	36%	7	63	0%	6%	2%	2%	50	18	



District Health Assessment for Multiple District 3232 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	139	0	139	0%	12	7	5	3974	0	3974	305	58	247	6.63%	2,859	29	23%	3	1	57%	14%	1%	9%	13	5	
3232B2	187	0	187	0%	11	0	11	6393	0	6393	303	90	213	3.45%	3,911	34	19%	0	0	0%	14%	0%	3%	12	6	
3232F1	139	0	139	0%	5	4	1	4244	0	4244	184	126	58	1.39%	2,935	31	38%	1	0	50%	10%	4%	4%	19	8	
3232F2	75	1	76	100%	0	2	-2	2833	12	2845	51	70	-19	-0.66%	2,893	38	29%	2	43	0%	13%	4%	3%	18	6	
3232 J	65	0	65	0%	6	0	6	2564	0	2564	210	66	144	5.95%	2,365	39	25%	0	0	0%	0%	0%	5%	12	6	
	605	1	606	100%	34	13	21	20008	12	20020	1053	410	643	3.32%	14,963	33	26%	2	44	46%	12%	2%	5%	74	31	



District Health Assessment for Multiple District 3233 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	125	0	125	0%	3	3	0	3067	0	3067	122	113	9	0.29%	2,764	25	48%	7	25	33%	19%	8%	10%	36	11	
3233E1	174	1	175	0%	3	3	0	5367	27	5394	232	190	42	0.78%	5,229	31	36%	6	66	0%	27%	4%	3%	50	17	
3233E2	194	0	194	0%	2	19	-17	5379	0	5379	164	253	-89	-1.63%	5,670	28	49%	9	166	53%	36%	31%	5%	44	14	1st VDG,2nd VDG
3233G1	196	0	196	0%	6	13	-7	3359	0	3359	210	222	-12	-0.36%	3,586	17	71%	6	192	8%	3%	2%	10%	41	13	
3233G2	108	0	108	0%	1	6	-5	2356	0	2356	60	94	-34	-1.42%	2,593	22	44%	4	56	0%	1%	1%	3%	30	9	
	797	1	798	0%	15	44	-29	19528	27	19555	788	872	-84	-0.43%	19,842	25	51%	7	505	27%	19%	10%	6%	201	64	



District Health Assessment for Multiple District 3234 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	71	0	71	0%	3	0	3	2592	0	2592	163	22	141	5.75%	2,138	37	18%	0	0	0%	14%	1%	8%	18	5	
3234D2	364	1	365	0%	4	2	2	10762	838	11600	361	254	107	0.93%	6,713	30	28%	2	128	0%	32%	2%	0%	31	8	
3234H1	107	0	107	0%	1	1	0	3920	0	3920	178	55	123	3.24%	3,046	37	18%	1	20	0%	16%	6%	5%	28	10	
3234H2	81	0	81	0%	0	3	-3	3322	0	3322	251	79	172	5.46%	3,043	41	23%	8	48	0%	17%	0%	15%	24	9	
	623	1	624	0%	8	6	2	20596	838	21434	953	410	543	2.60%	14,940	34	25%	5	196	0%	25%	2%	4%	101	32	



District Health Assessment for Multiple District 324 through August 2021

District Number in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
324 A	155	0	155	0%	3	5	-2	5401	0	5401	227	181	46	0.86%	5,648	35	21%	7	104	0%	4%	0%	4%	40	10		
324 B	191	0	191	0%	12	2	10	6927	0	6927	763	129	634	10.07%	6,122	36	17%	3	18	0%	0%	0%	25%	36	9		
324 C	117	2	119	0%	9	5	4	5946	314	6260	317	616	-299	-4.56%	7,136	51	11%	3	100	0%	3%	2%	9%	30	8		
324 D	99	10	109	100%	3	10	-7	2593	92	2685	249	633	-384	-12.51%	4,640	26	51%	6	155	30%	5%	2%	27%	20	4		
324 E	165	1	166	100%	1	5	-4	7697	11	7708	306	191	115	1.51%	7,791	47	10%	6	125	0%	8%	2%	2%	37	14		
324 F	228	0	228	0%	10	0	10	10174	0	10174	1138	176	962	10.44%	8,547	45	8%	0	0	0%	4%	2%	2%	67	16		
324 G	99	0	99	0%	2	1	1	3566	0	3566	248	50	198	5.88%	3,334	36	18%	11	17	0%	0%	0%	0%	26	12		
324 H	86	0	86	0%	6	2	4	3102	0	3102	362	128	234	8.16%	2,781	36	2%	9	71	50%	0%	2%	0%	26	7		
324 I	71	0	71	0%	8	1	7	2253	0	2253	201	49	152	7.23%	2,058	32	21%	5	19	0%	0%	0%	0%	21	7		
324 J	149	3	152	100%	2	6	-4	5271	56	5327	287	730	-443	-7.68%	4,684	35	27%	5	619	0%	0%	0%	14%	32	15		
324 K	65	0	65	0%	1	0	1	2341	0	2341	115	60	55	2.41%	1,921	36	17%	0	0	0%	0%	0%	3%	12	4		
324 L	63	0	63	0%	0	0	0	1938	0	1938	50	29	21	1.10%	1,593	31	43%	0	0	0%	0%	0%	38%	10	5		
324 M	192	1	193	100%	6	2	4	6066	5	6071	430	101	329	5.73%	5,473	32	19%	5	12	50%	4%	1%	3%	33	11		
324A8	T(2)	1	0	1	0%	0	0	0	2	0	2	1	0	1	100.00%	0	2	100%	0	0	0%	0%	0%	0	0	DG,1st VDG,2nd VDG,GLT,GMT ,GST	
		1681	17	1698	88%	63	39	24	63277	478	63755	4694	3073	1621	2.61%	61,728	38	19%	6	1,240	13%	2%	1%	9%	390	122	



District Health Assessment for Multiple District 324 through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	342	1	343	100%	40	4	36	7866	3	7869	1229	156	1073	15.79%	6,629	23	31%	2	67	0%	23%	1%	0%	75	37	
325A2	257	2	259	100%	26	4	22	6626	44	6670	859	222	637	10.56%	4,995	26	25%	5	80	0%	29%	3%	2%	62	30	
325B1	627	0	627	0%	66	12	54	16087	0	16087	1725	569	1156	7.74%	12,977	26	22%	2	234	0%	26%	1%	1%	161	77	
325B2	583	2	585	100%	74	12	62	14292	39	14331	2191	708	1483	11.54%	9,774	25	18%	3	198	0%	26%	3%	4%	165	81	
	1809	5	1814	100%	206	32	174	44871	86	44957	6004	1655	4349	10.71%	34,375	25	23%	3	579	0%	26%	2%	2%	463	225	



District Health Assessment for District 351 through August 2021

Status/ District Name Number in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	112	2	114	100%	1	1	0	2162	25	2187	95	83	12	0.55%	2,174	19	60%	6	15	0%	19%	0%	6%	33	15	
	112	2	114	100%	1	1	0	2162	25	2187	95	83	12	0.55%	2,174	20	60%	6	15	0%	19%	0%	6%	33	15	



District Health Assessment for Ident 5791 - BAHRAIN - UND through August 2021

Status/ District Name Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	102	0	102	0	0	0	0.00%	101	26	25%	0	0	0%	100%	75%	0%	0	0	
	4	0	4	0%	0	0	0	102	0	102	0	0	0	0.00%	101	26	25%	0	0	0%	100%	75%	0%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through August 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES	8	0	8	0%	0	0	0	202	0	202	0	7	-7	-3.35%	176	25	13%	0	0	0%	50%	0%	0%	0	0	
	8	0	8	0%	0	0	0	202	0	202	0	7	-7	-3.35%	176	25	13%	0	0	0%	50%	0%	0%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.